



GOVERNMENT OF PAKISTAN  
CENTRAL POWER PURCHASING AGENCY GUARANTEE

\*\*\*\*\*



No.NO.CEO/CPPA/2026/PC RA/8898

Islamabad, the 13<sup>th</sup> February, 2026

From

Rihan Akhtar  
Chief Executive Officer

To

1- Registrar-1, NEPA, Islamabad

REGISTRAR OFFICE  
Diary No: 2181  
Date: 16-2-26

**SUBJECT: XWDISCOS ENERGY PURCHASE DATA FOR MONTH OF JANUARY 2026**

With reference to the FCA mechanism provided in XWDISCOs' tariff determination, please find attached the Energy Data for the month of January 2026. The soft copy of the data is also being sent for further consideration, please.

Wasim Anwar Bhimani  
Registrar-1  
13 February 2026, 04:15:43 PM

**Rihan Akhtar**  
**Chief Executive Officer**  
**Ph:0519216916**

**Copy for information to:-**

1- Joint Secretary (PF), MOEPWD, Islamabad

**Rihan Akhtar**  
**Chief Executive Officer**  
**Ph:0519216916**

Forwarded please:

<input checked="" type="checkbox"/> For nec. action	<input type="checkbox"/> For information
<input type="checkbox"/> DG (Lic.)	<input type="checkbox"/> DG (Admin/HR)
<input type="checkbox"/> SA (M&E)	<input type="checkbox"/> DG (CAD)
<input type="checkbox"/> DG (Tech.)	<input type="checkbox"/> DG (ATC)
<input checked="" type="checkbox"/> DG (Trf.)	<input type="checkbox"/> DG (Fin.)
<input type="checkbox"/> SLA	<input type="checkbox"/> Dir. (I.T.)
<input type="checkbox"/> Consult (Tech.)	<input type="checkbox"/> Consult (CTECM)

For kind information, please.

1. Chairman 2. M (Dev)  
3. M (Trf. & Fin) 4. M (Tech)  
5. M (Law)

Tariff Division Record  
Dy No: 880  
Dated: 17-2-26

TARIFF (DEPARTMENT)  
Dir (T-I).....  
Dir (T-II).....  
Dir (T-V).....  
Date: 17-02-26



## **CERTIFICATE**


### **FOR FUEL ADJUSTMENT IN THE CONSUMER-END TARIFF**

#### **REGARDING 2002 POWER POLICY**

#### **FOR THE MONTH OF JANUARY 2026**


This is to certify that:-

- 1) All purchases have been made from Generation Companies having valid generation License issued by NEPRA.
- 2) Invoices of all Electricity Purchases have been processed in accordance with the rates, terms & conditions as determined by NEPRA. Payments related to periodical adjustments are also made as per decision of NEPRA.
- 3) The above statement is true, based on facts and from verifiable documentary evidence. In case of any deviation / variation observed if not rectified at later stage, CPPA-G will be responsible for the consequences arising out of any misstatement under NEPRA Act and its Rules & Regulations.

  
**DGM Technical-I, CPPA-G**

  
**DGM Technical-II, CPPA-G**

  
**DGM Technical-III, CPPA-G**

  
**DGMF-I, CPPA-G**





## **CERTIFICATE**

### **FOR FUEL ADJUSTMENT IN THE CONSUMER-END TARIFF**

#### **REGARDING 1994 POWER POLICY**

#### **FOR THE MONTH OF JANUARY 2026**

This is to certify that: -

- i) All purchases have been made from IPPs under 1994 Policy, including Chasnupp and excluding Tavanir, having valid generation license issued by NEPRA.
- ii) Invoices of all Electricity Purchases have been made strictly in accordance with the rates, terms & conditions as stipulated in the respective Power Purchase Agreements.
- iii) All payments to IPPs are being made after observing all formalities provided in the respective Power Purchase Agreements.
- iv) All purchases have been made in accordance with the Power Purchase Agreement.

The above statement is true, based on facts and from verifiable documentary evidence. In case of any deviation / variation observed if not rectified at later stage, CPPA-G will be responsible for the consequences arising out of any misstatement under NEPRA Act and its Rules & Regulations.

  
**DGM Technical-I, CPPA-G**

  
**DGM Technical-II, CPPA-G**

  
**DGM Technical-III, CPPA-G**

  
**DGMF-II, CPPA-G**

[illegible]

Sl. No.	Power Producers	Fuel	Capacity (MW)	Energy (kWh)	Fuel Charges Rs.	NCM Charges Rs.	Exp Billing Ability (Rs.)	Prev. Adjustment in Fuel Cost (Rs.)	Prev. Adjustment in LPP Fuel Rs.	Surv. Charges	Total Fuel Cost Rs.	Total VOM Rs.	Total Energy Cost (Rs.)
PPPs - Contd.													
10	Hydro Power	Hydro	214	5,013,704	897,748,455	14,155,141	14,155,141	-	-	-	897,748,455	81,335,310	1,008,725,344
11	Hydro	Hydro	100	1,916,629	276,650,233	74,892,481	74,892,481	-	-	-	276,650,233	74,892,481	864,888,418
12	Hydro	Hydro	100	1,916,629	276,650,233	74,892,481	74,892,481	-	-	-	276,650,233	74,892,481	864,888,418
13	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
14	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
15	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
16	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
17	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
18	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
19	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
20	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
21	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
22	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
23	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
24	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
25	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
26	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
27	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
28	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
29	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
30	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
31	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
32	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
33	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
34	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
35	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
36	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
37	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
38	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
39	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
40	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
41	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
42	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
43	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
44	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
45	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
46	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
47	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
48	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
49	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
50	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
51	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
52	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
53	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
54	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
55	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
56	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
57	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
58	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
59	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
60	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
61	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
62	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
63	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
64	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
65	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
66	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
67	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
68	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
69	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
70	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
71	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
72	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
73	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
74	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
75	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
76	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
77	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
78	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
79	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
80	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
81	Coal	Coal	1,000	1,000,000	1,000,000,000	1,000,000,000	1,000,000,000	-	-	-	1,000,000,000	1,000,000,000	2,000,000,000
82	Coal	Coal	1,000	1									



Line	Power Producers	Facility	Capacity (MW)	Energy (MWh)	Fixed Charge (¢/kWh)	Variable Charge (¢/kWh)	Excessing Rate (¢/kWh)	Price Adjustment (¢/kWh)	Price Adjustment to FPL (¢/kWh)	Price Change	Total Fuel Cost (\$)	Total (¢/kWh)	Total (\$)
1	Coal		11.42	711,271,183	13,115,427,343	1,254,466,608	119,970,864	119,970,864	119,970,864	119,970,864	18,775,132,727	18,775,132,727	18,775,132,727
2	Gas		12.48	1,461,882,880	2,126,324,414	1,254,466,608	119,970,864	119,970,864	119,970,864	119,970,864	22,278,878,844	22,278,878,844	22,278,878,844
3	Hydro		33.96	214,361,276	8,251,348,480	614,222,658	8,415,871,748	8,415,871,748	8,415,871,748	8,415,871,748	8,415,871,748	8,415,871,748	8,415,871,748
4	Wind		19.33	2,001,843,384	2,001,843,384	2,001,843,384	2,001,843,384	2,001,843,384	2,001,843,384	2,001,843,384	2,001,843,384	2,001,843,384	2,001,843,384
5	Solar		2.24	1,889,833,000	3,877,168,784	3,877,168,784	3,877,168,784	3,877,168,784	3,877,168,784	3,877,168,784	3,877,168,784	3,877,168,784	3,877,168,784
6	Other		1.00	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000
7	Transmission		1.00	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000
8	Other		1.00	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000
9	Other		1.00	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000
10	Other		1.00	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000
11	Other		1.00	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000
12	Other		1.00	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000	1,000,000,000
Totals For The Month				9,145,360,392	108,333,028,687	5,794,163,846	114,127,193,833	114,127,193,833	114,127,193,833	114,127,193,833	114,127,193,833	114,127,193,833	114,127,193,833
Grand Totals				9,145,360,392	108,333,028,687	5,794,163,846	114,127,193,833	114,127,193,833	114,127,193,833	114,127,193,833	114,127,193,833	114,127,193,833	114,127,193,833

Energy Cost (¢/kWh)	108,333,028,687
Cost not chargeable to FPL (¢/kWh)	1,844,381,255
FPL Chargeable (¢/kWh)	106,488,647,432
Energy Sold (MWh)	8,761,643,135
Avg. Rate (¢/MWh)	12,268

Reference Rate (¢/MWh)	10,384
FCA Rate Current month (¢/MWh)	1,784

Washington American  
 Registered Financial Institution  
 1000 14th Street, NW  
 Washington, DC 20004  
 202-462-1000  
 Friday, 13 February 2020 10:55 AM EST

## CENTRAL POWER PURCHASING AGENCY (CPPA)

Detail Breakup of FCC Claimed

For the Month of January 2026

S.No.	Power Producer	Fuel	Dep. Capacity (MW)	Energy KWh	Fuel Cost component as determined by Authority (Rs./kWh)	Fuel Cost as per NEPRA Approved Rate (Rs.)	Heat Degradation Factor (Dh) Rs.	Load Correction Factor (kL) Rs.	Any other Cost as per PPA (Rs.)	Fuel Charges Rs.
A										B
1	Attock Gen Limited	RFO	156	33,612,925	34.9663	1,175,317,999	-	28,507,618	-	1,203,825,617
2	Foundation Power Company Daharki Ltd.	Gas	167	110,880,142	9.4377	1,046,448,161	31,580,297	40,965,081	-	1,118,993,540
3	Orient Power Company (Private) Limited	RLNG	206	20,595,359	21.5206	443,223,792	14,129,899	26,208,071	-	483,561,762
4	Saif Power Limited	RLNG	203	4,608,525	21.5225	99,186,979	3,123,682	4,589,825	-	106,900,486
5	Sapphire Electric Company Limited	RLNG	203	7,850,640	21.5206	168,950,483	5,410,044	10,785,191	-	185,145,718
6	Halmore Power Generation Company Limited	RLNG	200	9,938,030	23.3543	232,095,731	5,593,507	38,361,001	-	276,050,239
7	Quaid-e-Azam Thermal Power (Pvt) Limited	RLNG	1,109	608,831,200	18.0993	11,019,400,238	282,388,446	895,724,064	-	12,197,512,748
8	National Power Parks Management Company Private Limited	RLNG	2,317	1,094,909,392	17.8206	19,511,962,631	486,992,382	1,036,239,147	-	21,035,194,160
9	Punjab Thermal Power Private Limited	RLNG	1,244	197,390,000	18.0216	3,557,274,889	71,464,990	646,548,058	-	4,275,287,937
IPPs Total:-			5,804	2,088,616,213		37,253,860,904	900,683,247	2,727,928,055	-	40,882,472,206

Wasim Anwar Bhatti  
 Friday, 13 February 2026, 4:15:52 PM  
 Register-1

ISMO/2026/ED(SO)/DPC/1297

02-02-2026

Chief Technical Officer  
CPPA-G, Shaheen Plaza, Blue Area,  
Islamabad.

Attention: DG (I.T), CPPA-G

Subject: CERTIFICATE AS PER AUTHORITY DIRECTIONS FOR THE MONTH  
OF JANUARY-2026.

Reference: Your office letter # GM/CPPA/IT/3106 dated April 8, 2015

Please find enclosed herewith the requisite certificate as desired vide above referred letter.

D.A/As Above




Senior Director (Network Operation)  
ISMO, Islamabad.

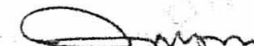


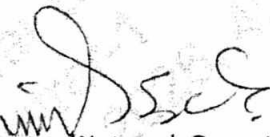
**CERTIFICATE**

**Subject: MONTHLY FUEL CHARGES ADJUSTMENT OF DISCOS FOR THE MONTH OF JANUARY-2026**

- I. It is certified that Economic Merit Order was followed as defined under Section 2 of the NEPRA Licensing (Generation) Rules 2000, while operating Power plants in its fleet during the month of **JANUARY-2026**. However, violations (if any) in Economic Merit Order were purely due to System constraints.
- II. Partial Loading of power plants was strictly in accordance with the provision of their respective Power Purchase Agreement (PPA) and the plants were operated on partial load as per system load demand variations and for fuel conservation where needed.

  
Dy. Director (O&C)  
ISMO, Islamabad

  
Director Power Control  
ISMO, Islamabad

  
Senior Director (Network Operation)  
ISMO, Islamabad